A Collaborative Framework to Addressing Homelessness: Solano County and its Seven Cities, United Through a Regional Homelessness Policy Board
Agenda

01 Overview
02 2x2 and County
03 Collaboration
04 Official Policy Board
05 Achievements
06 Future Goals
07 Contact

Solano County, California
JP A Vision

CAP Solano JPA – providing a pathway to housing for everyone in Solano County.
JP A Mission

To strengthen agencies working to end poverty and homelessness. The objective is to provide services and resources in coordination with existing service providers, including but not limited to non-profit organizations and faith-based providers, to promote and encourage self-sufficiency for the most vulnerable members of the community.
Community Action Partnership Solano, Joint Powers Authority (JPA) Overview

Elected Officials representative of each of the jurisdictions serve on the JPA Board and meet monthly to fulfill their duties as Solano County’s Community Action Agency. The JPA is also the Collaborative Applicant for Solano County’s Continuum of Care (CoC), the Administrative Entity for other state and federal funds that flow through the CoC, and the Homeless Management Information System (HMIS) Lead.
It started with 2 Cities and a 2x2
It grew to 5 Cities and a 2x
5 Cities a 2x2 and the County
Policy Board with 7 Cities and the County
**RESOLUTION NO. 2022-_______**

RESOLUTION OF THE BOARD OF DIRECTORS OF THE CAP SOLANO JPA, APPROVING AND ADOPTING A COMPENSATION AND EXPENSE REIMBURSEMENT POLICY

WHEREAS, the member agencies of the Community Action Partnership Solano JPA (CAP Solano) Joint Exercise Powers Agreement (JPA) have re-elected an Amended and Restated JPA; and

WHEREAS, the Amended and Restated JPA changed the composition of the Board of Directors to be made up of a representative from the legislative body of the member agency; and

WHEREAS, the new Board of Directors desires to establish an official policy for Board members when acting on official JPA business, especially the types of occurrences that qualify a Director to receive reimbursement and necessary expenses in accordance with Government Code section 53277.

THEREFORE, BE IT RESOLVED, that the CAP Solano Board of Directors compensates and Expense Reimbursement Policy as set forth in Exhibit A.

Adopted and adopted by the CAP Solano Board of Directors at a regular meeting held on October 20, 2022 by the following vote:
Code of Conduct and Conflict of Interest Policy

Conflicts of interest raise governance, tax, and regulatory issues for a Community Action Agency (CAA), which in Solano County is the Community Action Partnership (CAP) of Solano Joint Powers Authority (JPA). They Conflict of interest also raise concerns in the minds of the public and members of the media, potentially undermining the organization’s reputation and good standing.

Generally speaking, a conflict of interest is a situation in which a JPA Board Member or one of his or her family members has a personal or financial interest that compromises or could compromise the Board Member’s independence of judgment in exercising his or her responsibilities to the JPA.

Covered Parties, as defined in Section III(1) below, are expected to minimize conflicts of interest, disclose ethical, legal, financial, and other conflicts; and remove themselves from decision-making if they would otherwise be called on to act on a conflict involving themselves, their family members or entities with which they or their family members are closely associated.

Chair and Vice Chair Rotation

<table>
<thead>
<tr>
<th>1st year 2023</th>
<th>6th year 2027</th>
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<tbody>
<tr>
<td>Solano County, Chair</td>
<td>Rio Vista, Chair</td>
</tr>
<tr>
<td>Benicia, Vice Chair</td>
<td>Susun, Vice Chair</td>
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<tr>
<td>Fairfield, Former Vice Chair</td>
<td>Fairfield, Former Chair</td>
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<table>
<thead>
<tr>
<th>2nd year 2024</th>
<th>7th year 2029</th>
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<tr>
<td>Benicia, Chair</td>
<td>Vacaville, Chair</td>
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<tr>
<td>Dixon, Vice Chair</td>
<td>Rio Vista, Former Chair</td>
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<tr>
<td>Solano County, Former Chair</td>
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<table>
<thead>
<tr>
<th>3rd year 2025</th>
<th>8th year 2030</th>
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<tbody>
<tr>
<td>Dixon, Chair</td>
<td>Vallejo, Chair</td>
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<tr>
<td>Fairfield, Vice Chair</td>
<td>Solano County, Vice Chair</td>
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<tr>
<td>Benicia, Former Chair</td>
<td>Vacaville, Former Chair</td>
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<tr>
<th>4th year 2026</th>
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<tr>
<td>Fairfield, Chair</td>
<td></td>
</tr>
<tr>
<td>Rio Vista, Vice Chair</td>
<td></td>
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<tr>
<td>Dixon, Former Chair</td>
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Memorandum of Understanding

EMORANDUM OF UNDERSTANDING (MOU) is made on December 6, 2022 in the City of Fairfield, a municipal corporation (“City”), the Community Ship of Solano, a Joint Powers Agency (“CAP Solano JPA”), and the County of “County”), collectively known as the “party.”

as, CAP Solano JPA receives funding from various federal, State, and local so programs and resources for those either homeless or in poverty throughout ; and

as, CAP Solano JPA does not have its own staff to assist in performing admini technical duties in conducting comprehensive analyses, including fi , budgetary analysis, and coordination of municipal policies, organizations, proc s, and services; and

as, the City and County desire to coordinate on providing staffing to the CAP

THEREFORE, the parties hereby agree as follows:
Boa rd Strategic Planning 2-Day Workshop

1. Causes of Homelessness
2. How Do We End Homelessness?
3. Funding: Who and How Much?
4. The Definition and Who’s Eligible?
5. Elements of an Effective System Response
### 2023 CAP Solano JPA Strategic Priorities Next Steps

**Background:** The CAP Solano JPA board contracted with Homebase to lead a two-day workshop that included foundational trainings and facilitated discussion around homelessness in Solano County. The JPA board convened on April 22, 2023, and April 27, 2023, to discuss the current state of homelessness in Solano and the homeless system of care structure. As a result of these discussions, the following key takeaways and next steps were identified.

<table>
<thead>
<tr>
<th>Strategic Goal</th>
<th>Status</th>
<th>Activity</th>
<th>Timeline</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>JPA Staffing</strong></td>
<td>Consensus</td>
<td>Appropriate staffing is necessary to maintain JPA activities as administrative entities and pursue additional policy level activities.</td>
<td></td>
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<tr>
<td><strong>Next Step</strong></td>
<td></td>
<td>Consider two staffing models with details regarding cost and structure to be presented at the June JPA meeting.</td>
<td>Jun-23</td>
</tr>
<tr>
<td><strong>Future Planning</strong></td>
<td></td>
<td>Select staffing model, locate funding to support ongoing staff support, determine hosting jurisdiction(s), Utilize City Managers as needed for implementation.</td>
<td>Oct-23</td>
</tr>
<tr>
<td><strong>Gaps Analysis</strong></td>
<td>Consensus</td>
<td>The JPA board needs a clear assessment of the current resources and gaps in the homeless system of care to make informed decisions.</td>
<td></td>
</tr>
<tr>
<td><strong>Next Step</strong></td>
<td></td>
<td>Initiate gaps analysis.</td>
<td>Jun-23</td>
</tr>
<tr>
<td><strong>Future Planning</strong></td>
<td></td>
<td>Assess and implement recommendations identified through the gaps analysis.</td>
<td>TBD</td>
</tr>
<tr>
<td><strong>Technical Advisory Committee</strong></td>
<td>Consensus</td>
<td>An advisory committee will be a great resource to the JPA staff and Board, but need to clarify composition and role.</td>
<td></td>
</tr>
<tr>
<td><strong>Next Step</strong></td>
<td></td>
<td>JPA Staff will contact each jurisdiction to clarify the membership of the TAC and bring back a current roster to the JPA Board.</td>
<td>Jun-23</td>
</tr>
<tr>
<td><strong>Future Planning</strong></td>
<td></td>
<td>The JPA will revisit TAC roles and responsibilities after the JPA staffing discussion and begin convening the TAC.</td>
<td>EoY 23</td>
</tr>
<tr>
<td><strong>Strategic Plan Implementation</strong></td>
<td>Consensus</td>
<td>The JPA recognizes the importance of continuing implementation of the 5 year Regional Strategic Plan and using it as a guiding document.</td>
<td></td>
</tr>
<tr>
<td><strong>Future Planning</strong></td>
<td></td>
<td>Identify a committee of JPA members and other stakeholders as needed to lead this work forward.</td>
<td>EoY 23</td>
</tr>
<tr>
<td><strong>Partnership with existing providers</strong></td>
<td>Consensus</td>
<td>It would benefit the JPA to hear from other jurisdictions and collaborate across jurisdictions on projects.</td>
<td></td>
</tr>
<tr>
<td><strong>Future Planning</strong></td>
<td></td>
<td>Create a regular cadence of presentations from innovative providers and best practices. Have local providers or projects of interest from each jurisdiction present at JPA meetings.</td>
<td>Ongoing</td>
</tr>
<tr>
<td><strong>Regular feedback between JPA, TAB and CoC Boards</strong></td>
<td>Consensus</td>
<td>Increased feedback between the three Boards is highly desired.</td>
<td></td>
</tr>
<tr>
<td><strong>Next Step</strong></td>
<td></td>
<td>Schedule two times a year to host joint meetings. Establish CoC and TAB report outs at JPA Board meetings and vice versa.</td>
<td>Jun-23</td>
</tr>
<tr>
<td><strong>Future Planning</strong></td>
<td></td>
<td>Have more members from the JPA on the CoC and vice versa. Discuss other ways to collaborate and leverage expertise amongst the 3 bodies.</td>
<td>EoY 23</td>
</tr>
</tbody>
</table>
Funding
Collaboration
Shared Resources
Staffing
Regional Homelessness Prevention
2024

1-2-4 Framework for Homelessness Solutions

To achieve 75% reduction in unsheltered homelessness
Simultaneously invest in three interventions

**+1X Interim Housing**
Fund interim housing needed to bring unsheltered people indoors immediately. These can be short term, temporary solutions on the path to permanent exits.

**+2X Permanent Housing Solutions**
Fund two permanent housing solutions for every interim housing unit added. These can be a housing subsidy or affordable housing that allows people to move from interim to permanent housing.

**+4X Homelessness Prevention**
Simultaneously, each unit of interim housing should be matched by holistic prevention services for four households.
Proposed Staffing Model

Proposed Organizational Chart 1: Hire in one jurisdiction with separate fiscal agent
## Proposed Cost-Sharing Estimates

Example of Cost-Sharing Estimates:

<table>
<thead>
<tr>
<th>Percentage of Cost</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>4-Year Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benicia</td>
<td>6.15%</td>
<td>17,810.48</td>
<td>21,681.59</td>
<td>26,080.07</td>
<td>31,658.03</td>
</tr>
<tr>
<td>Dixon</td>
<td>4.47%</td>
<td>12,938.11</td>
<td>15,750.21</td>
<td>18,945.41</td>
<td>22,997.42</td>
</tr>
<tr>
<td>Fairfield</td>
<td>28.08%</td>
<td>81,314.55</td>
<td>98,988.32</td>
<td>119,069.75</td>
<td>144,536.22</td>
</tr>
<tr>
<td>Rio Vista</td>
<td>2.35%</td>
<td>6,794.92</td>
<td>8,271.80</td>
<td>9,949.87</td>
<td>12,077.94</td>
</tr>
<tr>
<td>Suisun City</td>
<td>6.69%</td>
<td>19,369.06</td>
<td>23,578.94</td>
<td>28,362.32</td>
<td>34,428.41</td>
</tr>
<tr>
<td>Vacaville</td>
<td>23.68%</td>
<td>68,579.17</td>
<td>83,484.90</td>
<td>100,421.21</td>
<td>121,899.15</td>
</tr>
<tr>
<td>Vallejo</td>
<td>28.58%</td>
<td>82,764.97</td>
<td>100,753.98</td>
<td>121,193.62</td>
<td>147,114.33</td>
</tr>
<tr>
<td>County</td>
<td>25.00%</td>
<td>96,523.75</td>
<td>117,503.25</td>
<td>141,340.75</td>
<td>171,570.50</td>
</tr>
<tr>
<td><strong>Total Cost Share</strong></td>
<td><strong>386,095.00</strong></td>
<td><strong>470,013.00</strong></td>
<td><strong>565,363.00</strong></td>
<td><strong>686,282.00</strong></td>
<td><strong>2,107,753.00</strong></td>
</tr>
</tbody>
</table>
ACHIEVEMENTS TO DATE
2023 Annual Report

Sheltered Point in Time
265 Households w/o Children
15 Households w/ Children

Housing Inventory Count
Emergency Shelter: 183
Transitional Housing: 164

Coordinated Entry Update
591 Individual & Household Intakes Completed
462 Households referred to both services and housing projects
124 Positive Exits
32% Rental w/o Ongoing Subsidies

Foundational Seeds Planted in 2023
- Began the transition with Homeless Management Information System (HMIS) moving from WellSky to Clarity by Bitfocus
- JPA Board held two day strategic planning retreat to decide priorities and goals
- JPA created staffing/infrastructure plan for the future
- Established two community-wide Racial Equity Improvement Goals through the California Racial Equity Action Lab (CA REAL) project that include equity in outreach and equity within the housing assessment

Funding Received 2023 Totals: $5,994,702
- California Homeless Housing, Assistance and Prevention (CA HHAP): $1,567,225
- California Housing and Homelessness Incentive Program (CA HHIP): $1,475,294
- Community Services Block Grant (CSBG): $421,535
- Continuum of Care (CoC): $1,936,694
- Emergency Solutions Grant (ESG): $106,798
- Total Local Funding: $487,156
CAP Solano Joint Powers Agency

Overview of Authority and Related Boards and Committees

Presented to the CAP Solano JPA
November 17, 2022

CAP Solano Joint Powers Agency Roles and Responsibilities

Roles and Responsibilities for regional funding on behalf of Continuum of Care (CoC):

- Administrative Entity—The entity that enters into and maintains state funding
- Collaborative Applicant—The eligible applicant designated by the Continuum of Care to apply for funding from HUD

Roles and Responsibilities as Designated Community Action Agency (CAA):

- Charged with fighting poverty for low-income households
- The entity that can apply for Community Services Block Grant (CSBG) funding (Note: If the CAA is a public agency, it is a requirement to have a Tripartite Advisory Board)

CAP Solano Joint Powers Agency Roles and Responsibilities

Other Functions:

- Serve as regional coordinating entity for countywide strategies
- Seeking other funding e.g. grants, ARPA
- Develop and implement comprehensive regional homeless and supportive housing planning
- Coordinate with member agencies to integrate local and regional plans
- Complement and provide venue for alignment of member agency services
Vallejo Navigation Center

**Project:** 125 bed homeless Navigation Center. This will be a “one-stop shop” for services critical to helping address homelessness.

**Request:** $7,600,000
- Construction: $2,000,000
- Services: $5,600,000

**Project Amount:** $6.6M (construction)

**Existing Funding:** $4.7M (construction)
- Construction:
  - City ARPA: $2,000,000
  - City's CDBG: $913,210
  - State PLHA: $1,796,238
- General Fund: $112,937
- Services: $6,100,000 from Healthcare Partners (Kaiser, North Bay and Sutter Health)
THANK YOU

Supervisor Mitch Mashburn
MHMashburn@solanocounty.com

Suisun City Mayor Alma Hernandez
ahernandez@suisun.com

Vallejo Councilmember
Rozzana Verder-Aliga
rozzana.verder-aliga@cityofvallejo.net

www.capsolanojpa.org