





Promoting and encouraging *excellence* in city management

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Your Panel



Frank Oviedo
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Director of Finance,
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Relationships Between City and State Agencies

Pew Research Center, September 2016:
State Strategies to Detect Local Fiscal Distress



3

Case Study

Lessons Learned From the Recession in Vista
Impacts, Operational Changes, Solutions



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Federal Funding

Coronavirus Aid, Relief, and Economic Security Act (CARES)
American Rescue Plan Act (ARPA)



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Audience Q&A



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